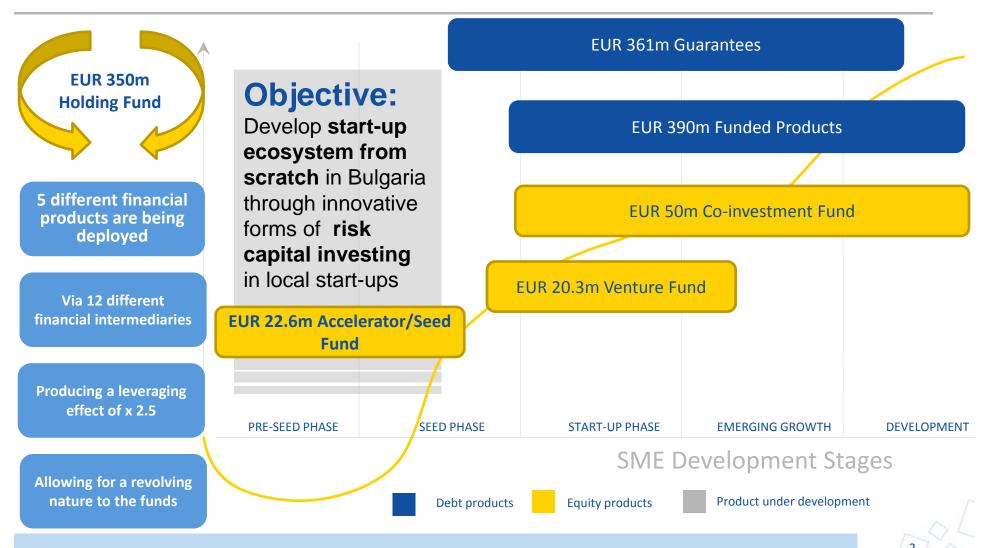






JEREMIE Bulgaria: A portfolio approach





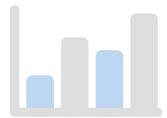
Financing Start-ups in Bulgaria:

The Missing Ingredients





The key goal of developing accelerator & seed capital instrument was to kick-start the development of unique entrepreneurial ecosystem in Bulgaria



No start-up funds

No existence of private equity funds for start-up capital in Bulgaria prior to 2010

Lack of angels

The paradigm of angel investing was developing, but in embryonic stage

Unstructured mentorship

First-time
entrepreneurs had
limited access to
mentorship from
industry captains

Limited VC capital

Only one 'classic'
Venture Capital
fund operating
domestically

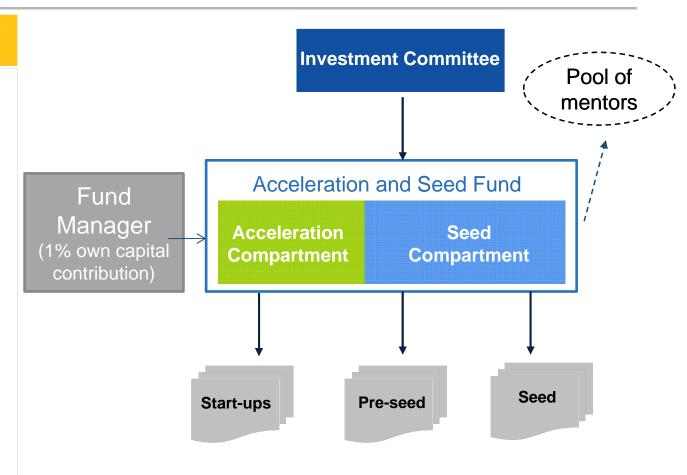
Acceleration & Seed Funds

Unique financial instrument tested in Bulgaria



Key Highlights

- A dedicated facility twocompartment structure: quasi-commercial accelerator and fullycommercial seed;
- Due to the very high risk no private support could be expected at the facility level;
- Investment limit capped at EUR 200k to allow private investor contribution in follow-on rounds
- Opened to entrepreneurs from the region to create competition and collaboration across the Balkans



Acceleration & Seed Funds Process



ACCELERATION STAGE

Application Window

Selection &
Funding

Incubatio
n

Graduation
day

External companies

SEED

Portfolio

• Application process: Fully online

• **Investment:** EUR 25,000 – 50,000

• **Equity share:** ~10-15%

• Stage term: 3-12 months

 Graduation Goal: Working prototype, beta version

• **Investment:** up to EUR 200,000 (on aggregate)

• Equity share: 30 - 49% (on aggregate)

• Stage term: 12-24 months

• **Goal:** Commercialization, internationalization

SEED STAGE

JEREMIE Investment: 99%

Creating start-up ecosystem from scratch



Two acceleration & seed funds were created in Bulgaria in Q4/2012 with a total budget of EUR 21m. Two and a half years later the developments are as follows:

The Numbers

- More than 4,000 applications for funding mainly from BG but also from the entire Balkans;
- Investments in 170 start-up companies for a total of EUR 17m;
- 20-30% of start-ups are set-up by non-BG;
- Over EUR 10m invested as follow-on in successful companies by business angel, VC and other private investors;
- Over 700 high-paid jobs created;
- More than 50 entrepreneurial conferences and workshops were held in BG for three years

The Details

- The majority of start-ups are in the ICT, digital, engineering and med-tech sectors;
- More than 50 of the companies are already revenue-generating;
- Follow-on investors in the companies include Earlybird, TechStars, Y-combinator, Tim Draper;
- Regional VCs are now looking onto Bulgaria much more opportunistically;
- Sofia is declared an emerging global startup destination by Wall Street Journal, Forbes Magazine, New York Times, TechCrunch and other global media

New Tech Risk Investors attracted in Bulgaria































Now Sofia is among the top 3 cities in Europe for accelerated start-ups



