



# Mayor of London's Energy Efficiency Fund (MEEF)

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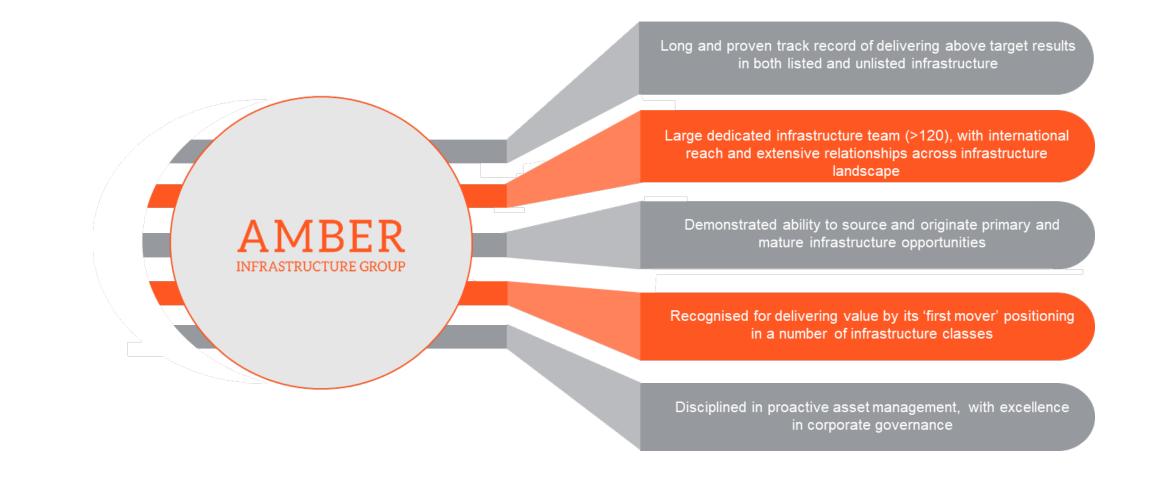






### **INTRODUCTION TO AMBER**







### AMBER FUNDS UNDER MANAGEMENT

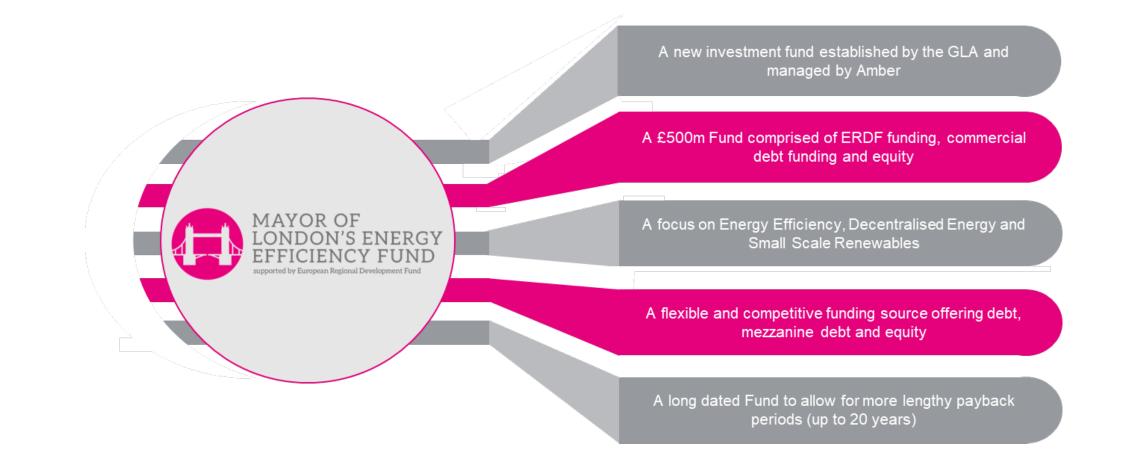


INTERNATIONAL PUBLIC PARTNERSHIPS	<ul> <li>SUBSTANTIAL TRACK RECORD IN UK LISTED INFRASTRUCTURE INVESTMENT</li> <li>Established in 2006, FTSE 250-listed infrastructure investment company</li> <li>Invests in long-term infrastructure assets with stable yields and returns</li> <li>Focused on availability-based infrastructure, including utilities and social infra</li> </ul>	£2.2bn market cap
NATIONAL DIGITAL INFRASTRUCTURE FUND	<ul> <li>FIRST DIGITAL INFRASTRUCTURE FUND IN THE UK</li> <li>New investment fund dedicated to UK 'full fibre' infrastructure</li> <li>Established in partnership with HM Government following public tender</li> <li>First close in July 2017 with HM Treasury as cornerstone investor in the fund</li> </ul>	£400m investment target
LONDON ENERGY EFFICIENCY FUND	FIRST DEDICATED ENERGY EFFICIENCY FUND IN THE UK - Established in 2011 through the European Commission's JESSICA initiative - Invested into energy efficiency and decentralised energy in London - Funding provided by the EIB and Greater London Authority	£420m mobilised
SCOTTISH PARTNERSHIP FOR REGENERATION IN URBAN CENTRES	LARGEST INDUSTRIAL/BUSINESS REAL ESTATE INVESTOR IN SCOTLAND <sup>1</sup> <ul> <li>Established in 2011 through the European Commission's JESSICA initiative</li> <li>Invested into CHP, district heating and regeneration across Scotland</li> <li>Funding provided by the ERDF, EIB and Scottish governments</li> </ul>	Up to £94m
MAYOR OF LONDON'S ENERGY EFFICIENCY FUND	<ul> <li>APPOINTED TO MANAGE SECOND LONDON ENERGY EFFICIENCY FUND</li> <li>Appointed to manage a new low carbon fund with investment focussed on energy efficiency, renewables and decentralised energy</li> <li>ERDF funding provided by the Greater London Authority</li> </ul>	£500m investment target
AMBER INFRASTRUCTURE GROUP	<ul> <li>OVER £1BN OF ASSETS DEVELOPED OR UNDER DEVELOPMENT</li> <li>Developed or developing over £1bn of assets, including in specialist accommodation, sustainable energy and retirement living</li> <li>Preferred bidder on a number of communal heat networks</li> </ul>	>£1bn assets either developed or in development



### **MEEF OVERVIEW**

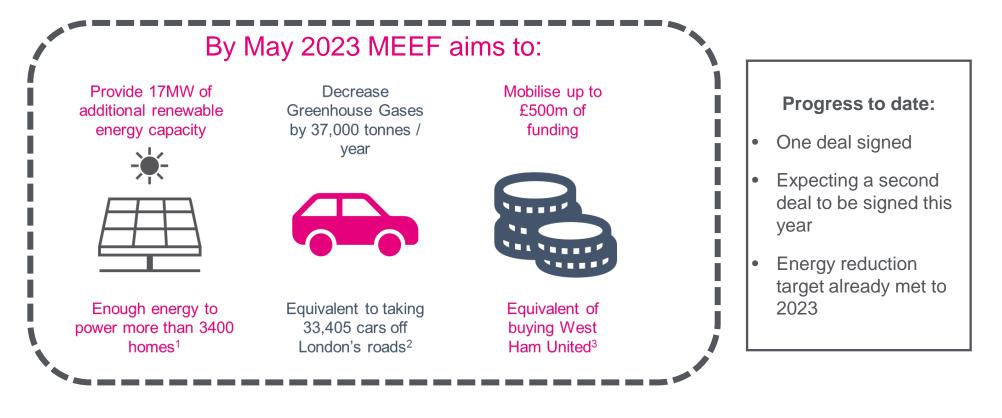






### **MEEF TARGETS AND PROGRESS**





Https://www.Gov.Uk/government/statistical-data-sets/annual-domestic-energy-price-statistics
 Based on GLA's guidelines
 Https://en.Wikipedia.Org/wiki/forbes%27\_list\_of\_the\_most\_valuable\_football\_clubs#2017\_rankings



### **MEEF TARGET INVESTMENT SECTORS**



**MEEF Investment** 1 Policy allows flexible support for different entities and projects



MEEF can fund public and private sector entities:

MEEF can fund up to 100% of the capital cost of a £1m+ project but could also part fund large scale regeneration projects.



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**Decentralised Energy** 

**Small Scale Renewables** 



**Electric Vehicle Charging Infrastructure** 

**Regeneration Projects (with low carbon** credentials)





### FUND MANAGEMENT ROLE

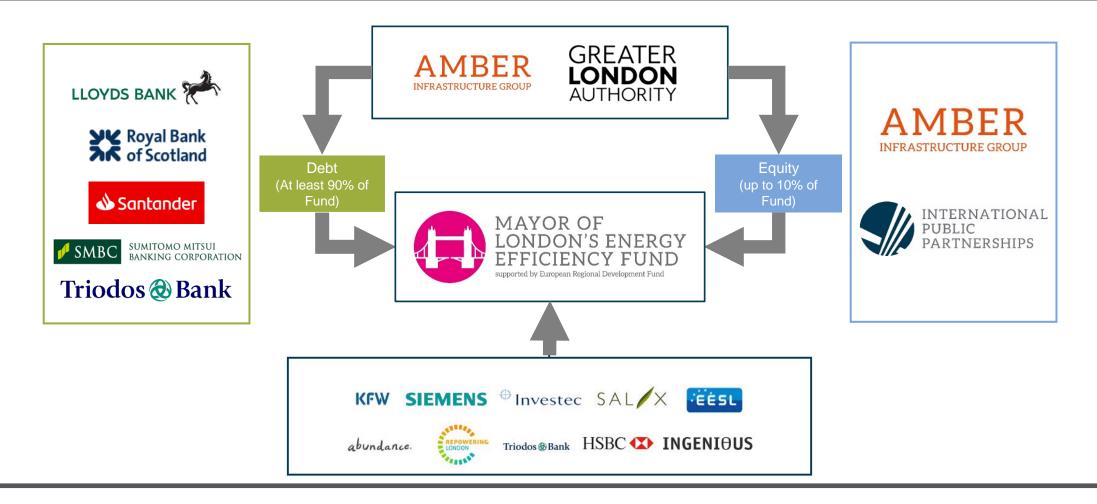


Market Engagement	Pipeline Development	Project Due Diligence	Fund Management
Additional Funder Management	Advisory and Investment Committee Management	Management of Technical Assistance Facility	Monitoring, Reporting & Verification



### LEVERAGE







# **GLA PROJECT DEVELOPMENT PROGRAMMES**





Technical assistance and Procurement framework for public sector energy efficiency and decentralised energy projects



Technical assistance and Procurement framework for social housing energy efficiency and decentralised energy projects

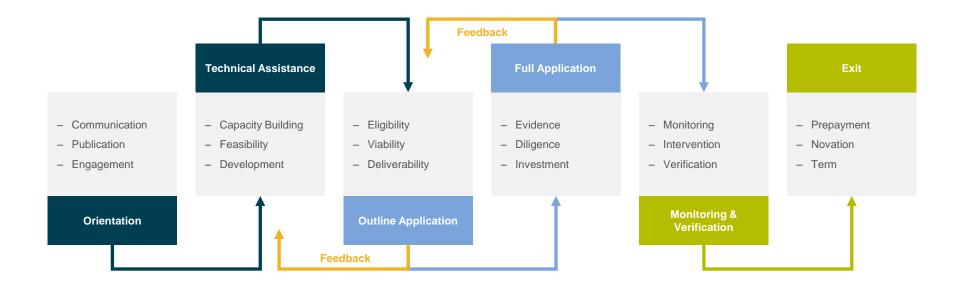


Technical assistance for decentralised energy projects



### **RECIPIENT JOURNEY**







# **ERDF TANGIBLE OUTCOMES**





**Investment Period:** 2011 – 2015

Total Mobilised: £420m



Backed 11 major carbon saving projects

Reduced CO2 emissions by 39,000 tonnes



Supported 2000 construction and operation jobs



Mobilised £420m of external finance through our capital



Committed £89m of capital



Equivalent to taking 35,500 cars off the road



Saved 34,000,000 kWh of energy; the equivalent of 2000 homes



Invested throughout the capital (80 buildings across 9 London Boroughs)





### CASE STUDY: £17.6M GREENWICH ESCO





#### **Project / Financial Highlights**

- 2 tranches of funding for the Energy Centre and the District Heat
- Practical Completion in 2018
- 50% match funding sourced from the Developer
- 15,720 residential units and 3.5m sqft of commercial space served by the CHP and heat network
- At the time of construction, it was the largest public sector land development in the UK
- The regeneration of the 190 acre site will take 20 years with a project cost of over £10bn in total

#### **Technical Highlights**

- The Project is expected to save over 20,000 tonnes of carbon per annum once constructed
- The LEEF loan allowed the flexibility for a multi-phase build out
- 4000 jobs were created in the construction phase
- The Heat Network has been designed to link with other local networks and potential heat sources



### CASE STUDY: £20M TATE FOUNDATION





Regeneration project of one of London's most visited attractions increasing the exhibition space by 60% without increasing the site carbon emissions

#### Project / Financial Highlights

- Practical Completion in 2016
- 5-Year Loan
- LEEF supported the retrofit and installation of Energy Conservation Measures and innovative Low Carbon Infrastructure at one of Britain's best known tourist attractions
- The LEEF facility leveraged private sector finance from RBS, totalling a further £37m (as part of a ~£250m project value)

#### **Technical Highlights**

- Forecast Energy savings of 26% per annum (7.7GWh) and CO2 savings at 2,500 tonnes
- Energy Conservation Measures are of the highest specification and include: Pioneering transformer waste heat recovery; River Thames bore-hole water cooling; Passive measures to building fabric; 'Gallery standard' lighting and control



### CASE STUDY: £13.3M ST GEORGES





The Energy Centre will save the NHS Hospital Trust over £1 million a year that can be spent on improving patient care

#### **Project / Financial Highlights**

- Financial Close in 2014 & '15 and Practical Completion in 2017
- 10-Year Loan
- LEEF funded a £12m Energy Performance Contract (EPC) at St George's, one of the UK's largest teaching hospitals. This was supplemented by a further £1.3m for additional measures
- Flexible finance terms allowed the Trust to realise a significantly higher NPV for the project when compared to other funding options
- Example of a low cost and innovative source of funding to an NHS entity

#### Technical Highlights

- Installation of a CHP plant, remodelling of an energy centre and broad energy efficiency technology retrofit
- Forecast savings of 6,300 tonnes of carbon and a £1.2m p.a. reduction in energy expenditure
- Project procured through the NHS' Essentia framework (previously the London Procurement Programme)
- Redevelopment reduced the need for maintenance and made the internal environment more comfortable for patients and staff







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